

INVITATION TO GENERAL ASSEMBLY 2026

AND SEMINAR FOLLOWED BY THE ANNUAL DINNER

TUESDAY 24 FEBRUARY, 2026 AT 17.00

Norges Rederiforbund, Oslo

– Free for our members –

AGENDA

17.00–18.00 General Assembly

18.00–19.30 **GLOBAL SHIPPING IN TURBULENT WARTIMES**

Special focus on security, tariffs and trade

Meet our three distinguished thought leaders:

Andreas von der Heide, CEO & Managing Partner
Consilio International AB, Stockholm

Extensive experience in private economic diplomacy and advisory roles on geopolitics, Founder & Co-Host Geopodden

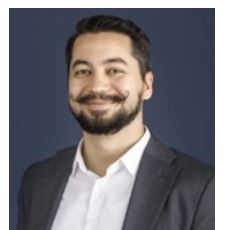
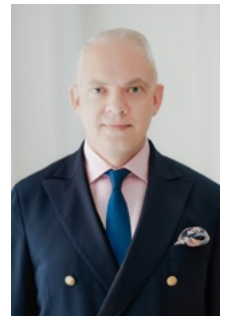
Anne Gry Ringen, CEO & Co-founder
Crown Defenze AS, Oslo

Kai Simon Eikli Yuen, International advisor
The Norwegian Shipowners' Association

PANEL DEBATE + Q&A

19.30 Drinks in the Hall

20.00 Annual Dinner



GENERAL ASSEMBLY DOCUMENTS (to be distributed later)

Agenda for the General Assembly

General Assembly Documents to be distributed in the meeting:

1. The Board's Annual Report 2025
2. Annual Accounts 2024/25 (see Annual Report)
3. Budget for 2026
4. The Election Committee's nominations and the Board's nomination for Election Committee
5. Statutes for Shipping & Offshore Network (in Norwegian)

AGENDA GENERAL ASSEMBLY 2026

1. The Board's Annual Report 2025
2. The Profit & Loss Accounts 2025 with the auditor's statement
3. Budget 2026
4. Determination of the Membership Fee for 2026
5. Election of Board, Chair, Auditor and Election Committee
6. Shipping & Offshore Network in 2026 – a brief presentation incl. the Shipping Academy



Our Annual General Meetings and seminars are always interesting and even quite fun, here from 2025

Shipping Offshore NETWORK

ABOUT THE SPEAKERS

Andreas von der Heide has more than two decades of experience from the upper echelons of Swedish industry and has devoted much of his professional life to supporting Swedish Industry in geopolitically complex markets. He spent 11 years with the International Council of Swedish Industry (NIR), including three years as the Council's CEO. In addition, Andreas has served as Senior Vice President for the defense and aviation group Saab AB, responsible for the group's offset, counter trade and industrial cooperation.

Andreas founded Consilio International AB together with Erik Belfrage, Jan Nygren and Michael Sahlin in 2011 and has worked as Consilio's Managing Partner and CEO since then.



Anne Gry Ringen is one of the founders and CEO of Crown Defenze. She holds a master's degree in organizational psychology, security management and conflict management, as well as a law degree from the University of Oslo. With solid experience as a senior manager, entrepreneur and security consultant in both Norway and Singapore, she has held roles as CEO, Chief Security Officer and Marketing Director. She also has board experience in shipping and from NGOs working with mental health and diversity.

She works strategically with the full breadth of the security profession, with particular expertise in security management, maritime security, geopolitics, cross-cultural relationships and performance psychology. In practice, she applies this knowledge to build robust security cultures, strengthen crisis preparedness and develop value-driven strategies that balance people, security and business.



Anne Gry is a sought-after speaker internationally, and a recognized voice in security management, organizational psychology and gender equality. She has extensive experience in leading multidisciplinary teams and supporting businesses in navigating complex risk scenarios.

Kai Simon Eikli Yuen is an international advisor and works on the international engagements of the Norwegian Shipowners' Association. He is also a member of the board of the Norwegian African Business Association and the Arctic Economic Council.

Kai holds an MSc in International Energy from Sciences Po, Paris, and a BSc in International Marketing from BI Norwegian Business School and Fudan University, Shanghai. He has nine years of experience from the Norwegian Ministry of Foreign Affairs, including postings to the Royal Norwegian Embassy in New Delhi and Norway's delegation to the EU in Brussels.

Kai has previously worked for the UN in Haiti, for Orkla in China and with investments in developing markets for Norfund.

